# 1a What is Return to Work (RTW)?

#### RTW:

- means getting employees back to their jobs.
- considers individual circumstances, particularly in regard to the injury sustained.
- embraces a culture that fosters employees' needs.
- considers what jobs the individual can accomplish and how to ensure short- and long-term productivity.
- can include a formal plan or an informal plan, depending on the nature and environment of the business.

## Why Have RTW?

Ideally, RTW returns employees to their original position/job. RTW can also mean involving employees in alternative jobs that serve as a "stepping stone" toward returning to their full position once they have fully recovered.

RTW may also transition the employee to a different position that provides mutual benefit. The employee has a job they can do despite an illness or injury and, the employer has a contributing team member.

### **RTW Program Benefits**



#### **Control Workers' Compensation Costs**

Job-related injuries can lead to huge expenses for the employer. In addition to workers' compensation, there are the indirect costs of lost production, investigations, inspections, overtime and training expenses.



#### **Retain Employee**

The chance of an employee returning to work after an injury decreases the longer the employee is gone. Offering modified/transitional job duties to the injured employee helps them remain a valuable part of the organization and reduces the need to hire and train their replacements.



#### **Promote Full Recovery**

RTW programs reduce the likelihood of noncompliance with the rehabilitation plan. Also, employees in RTW programs are more likely to stay on course toward a full recovery.

# Where and How Should the Employer Begin?



#### **Develop a Plan**

Develop, establish and communicate a commitment to return injured employees to their primary roles as soon as possible. Be prepared to provide options to remain at work during the recovery process.



#### **Identify a Coordinator**

Identify a RTW coordinator and make sure employees know who that person is. Develop that role to:

- Work with local physicians to establish an incident management report and return-to-work process.
- Assure the injured employee will get the proper care.
- Notify the Workers' Compensation insurance carrier immediately.
- Communicate the employee's current position and available transitional duties to the attending physician, the workers' compensation carrier and the employee.



#### Create a Job Bank

Create job descriptions and physical requirements for those jobs. Don't forget light-duty work.